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**Meeting details:** Date: 26 April 2019 Time: 9.30 a.m. Venue: Sapphire III, Orchid Country Club, 1 Orchid Club Road, Singapore 769162

## **Company Description**

Manufacturing Integration Technology Ltd is an investment holding company. The Company is engaged in designing, developing, manufacturing and distributing automated equipment for the semiconductor industry. Its segments include the manufacturing and distribution. The manufacturing segment is engaged in designing, developing and manufacturing of automated equipment for semiconductor and solar industry, and contract equipment manufacturing for the biomedical industry. The distribution segment is engaged in distribution of automated equipment and parts for the semiconductor industry. It also provides engineering and maintenance services to customers in the form of upgrading and retrofitting of existing equipment to meet new production and process requirements. Its solar business unit designs and produces solar equipment, such as laser scribers for the photovoltaic (PV) industry. Its subsidiaries include i.PAC Manufacturing Pte Ltd, AMS Biomedical Pte Ltd and Generic Power Pte Ltd. (Source: http://www.sgx.com/wps/portal/sgxweb/home/company\_disclosure/stockfacts?code=M11)



1. The 2018 annual report has been titled "A new beginning... Automating the future" to reflect the divestment of the semiconductor equipment business on 20 February 2019 and the shifting of its business focus on contract equipment manufacturing ("CEM") and customised automation.

The CEM segment grew 52% from the previous year's \$18.7m driven mainly by new customised automation projects and improved Built-To-Print (BTP) orders, particularly in the semiconductor and LED markets.

- (i) Other than semiconductor and LED (and perhaps garment), how well established/connected is the group in the other industries where it is aiming to serve, namely medical, consumer electronics, storage media, automotive and mobile devices?
- (ii) What is the strategy to acquire new customers?
- (iii) What are some of the opportunities or low hanging fruits in the next 18-24 months?
- (iv) Has the board set a target for management in terms of the pace of growth for the CEM business? What would be the targeted level of sales, scale of operations and customer base in 5 years' time?

2. The group is carrying out a capital reduction which will involve a cash distribution of 8.5 cents per share for each share held by shareholders. Following the distribution, the group would still have excess of S\$12 million cash as at 31 December 2018 to fund the CEM business.

The group, through the newly renamed Automated Manufacturing Solutions Pte Ltd ("AMS"), has also leased an additional 15,000 square feet space in an adjacent factory to aggressively beef up and operationalise its engineering capabilities in anticipation of new orders.

- (i) Can management help shareholders understand the level of capital expenditure required to scale up the business?
- (ii) What was the utilisation rate of the plants in Shanghai and in Singapore?
- (iii) Will the group be announcing its order wins to help shareholders understand the progress made in growing the business?

3. As announced by the company, Mr Lim Chin Tong has been re-designated as executive director and chief executive officer after serving as executive director since 15 August 2007 (page 4). The profiles of the key executive team members are shown on page 6 of the annual report.

(i) Is management still looking to add to its team to further bolster its CEM business?



- (ii) Has the board reviewed if the group has the necessary human talent in place, especially in business development and technical expertise, to meet its objectives?
- (iii) How much of the experienced staff remains with the group after the disposal? Does the group already have a core team to scale up its CEM operations?